

# **Complaints Handling Procedure**

Final Draft Version - Printed version is not valid. Latest version can be found in Z drive.

#### Procedure owner: Nikolaos Koufos

Version	Date	Description of Version	Author
1	October 2006	Implementation	QA Officer
2	October 2007	Follow-up internal audit	Advisor to the Directors
3	October 2009	Follow-up internal audit; change of complaint definition	QA Officer – Dusica Naumovska
4	November 2010	Follow-up internal audit; possibility to transfer a complaint to Crisis Communication procedure	QA Officer – Karen Blanken
5	November 2012	Implementation of independent committee	QA Officer – Karen Blanken
6	July 2014	Implementation of Whistle-blower Policy	QA Officer – Karen Blanken
7	December 2015	Changing recipient for emails sent to the complaints mailbox	Adviser to the Directors – Kaan Ozdurak
8	May 2019	Incorporation of flowchart, separation between complaints handling procedure and whistle-blower policy, new tools and guidelines on how to respond to complaints	Nikolaos Koufos
9	November 2019	Clarification about overlapping with Whistle-blower procedure	Nikolaos Koufos

#### **Abbreviations**

**SIS** Student Information System

PO Programme/project Officer

**CO** Communications Officer

PM Programme/project Manager

**CM** Country Manager

**CC** Communications Coordinator

**QC** Quality Coordinator

# **Purpose**

The purpose of this procedure is to ensure that SPARK continuously improves the services it provides to its beneficiaries and maintains a good reputation among its stakeholders.

## **Definitions**

A SPARK stakeholder is defined as a person that has been actively in contact with SPARK (i.e. beneficiary, donor staff member, local partner organisation staff member, etc.).

A complaint is defined as the dissatisfaction expressed by the stakeholder relevant to SPARK's programmes, services, staff, or other general issue relevant to the organisation's operations.

However, for the purpose of this procedure, a complaint does not refer to misconduct by a SPARK staff (i.e. inappropriate behaviour, fraud, corruption, etc.).

## Scope

This procedure is applicable for the handling of complaints as defined above. Given this, complaints that refer to misconduct by a SPARK staff are not received and handled through this procedure, but through SPARK's the Whistleblower Procedure.

Furthermore, this procedure is applicable to SPARK staff members responsible to handle complaints received by SPARK's stakeholders. Local partner organisations' staff members and external contractors of SPARK are expected to cooperate in the implementation of this procedure, as per their relevant contracts (including memorandums of understanding) established with SPARK.

## **Complaints Submission Channel**

A complaint is handled through this procedure, when submitted to SPARK through the Complaint Form in SPARK's website.

Complaints that are expressed to SPARK staff members in person, through phone calls, through emails sent to SPARK country-offices' inboxes, through emails sent to SPARK staff members inboxes, through student cases in SPARK's SIS, through SPARK's social media accounts, through a letter, etc. the relevant SPARK staff member who receive these complaints has to fill out the Complaint Form in SPARK's website with information relevant to the complaint, on behalf of the stakeholder.

## **Possibility for Appeal**

In case a stakeholder is unsatisfied with the way that his/her complaint has been handled, then he/she can submit a written appeal to SPARK by sending an email to the organisation's Director of Operations Esther Bosgra at <a href="mailto:e.bosgra@spark-online.org">e.bosgra@spark-online.org</a>.

## **Risks in Handling Complaints**

In receiving and addressing complaints, the following risks have been identified:

- Complaints do not reach SPARK, due to insufficient awareness of the procedure among SPARK's stakeholders;
- Damaged reputation and/or financial loss for SPARK, due to ineffective handling of complaints;
- No improvement for SPARK, due to not learning from received complaints.

# **Exceptions to the Procedure**

In case a complaint is submitted through the mentioned above channels that refer to cases of suspected or observed misconduct conducted by SPARK staff will not be handled according to this Complaints Handlings Procedure, but through the Whistleblower Procedure.



## **Procedure**

